

# Technician Leadership Opportunities

- Angela Koerner, PharmD, BCACP
  - Manager Providence Oregon Medical Group Central Refill Service
- Europa Babbini, CPhT
  - Supervisor Providence Oregon Medical Group Central Refill Service

#### **Disclosure Statement**

None of the planners for this activity have relevant financial relationships to disclose with ineligible companies.



### **Learning Objectives**

- Describe leadership opportunities available for pharmacy technicians.
- Describe pathways for professional growth for pharmacy technicians.



#### **Pre-Test Questions and Answers**

- Which of the following is NOT true of a career ladder?
  - A. May have experience or education requirements to move up the ladder.
  - B. Higher levels of the ladder may include pay increases or additional responsibilities.
  - C. Easily able to add a new "rung" to the ladder.
- What is a benefit of informal leadership opportunities?
  - A. Demonstrate leadership abilities for when formal opportunity arises.
  - B. Personal career satisfaction and engagement.
  - C. Develop new skills.
  - D. All of the above.

- Growth of the technician career ladder at our Refill Service.
  - Refill Specialists (entry level)
  - Tier-2 Refill Specialists
  - Leads
  - Supervisor

- OREGON SOCIETY OF HEALTH-SYSTEM PHARMACISTS
- A career ladder is generally a pre-defined vertical movement.
  - Go from Technician 1 2 Technician 2 2 Technician 3
- Usually based on experience and education requirements.
- Pros:
  - Helpful in developing new skills related to current position or department.
  - Helps retain and attract talent.
- Cons:
  - May be limited by available formalized roles.
  - Does not necessarily apply if someone is looking to grow in a different direction.



- What about a "Career Tree" instead of a ladder?
  - Can grow in variety of directions not all based on moving up a ladder.
  - Flexibility in direction, timing, and potential system limitations.
  - More opportunities for personal development and growth.
  - Allows for growth within the department, company, or beyond.
  - Based on collaboration and cooperation between management and the staff.
    - Potentially more individualized and focused.
  - Multiple paths "up"
  - New branches may grow in the future!



#### Where are you starting? (Self-assessment & feedback)

- skills
- knowledge
- abilities
- experience/education/training
- accomplishments
- interests
- values

Which direction are you headed – and how will you get there? (Goals, engagement, & plans)

- duties
- motivation
- interests
- gaps/growth areas
- learning styles & preferences

Where do you want to end up? (Opportunities)

- culture
- "success"
- available opportunities
  - assignments
  - projects
  - roles

- Not all settings have the opportunity for formalized leadership roles
- Taking on informal roles can impact your future opportunities.



- Opportunities for leadership outside of formalized "promotions"
  - Become a subject matter expert in your department
  - Advanced credentials
    - CPhT, for example
  - Involvement in professional organizations
    - Networking, leadership opportunities
  - Projects and other specialized activities



OREGON SOCIETY OF HEALTH-SYSTEM PHARMACISTS

- Personal Journey Europa Babbini
  - Formal growth on the career ladder was supported and fueled by taking on other opportunities within the department.

- It is important to discuss goals with your leadership team.
  - They cannot help you achieve these goals if they don't know about them.
- Look to your "why" to find inspiration



#### **PostTest Questions and Answers**

- Which of the following is NOT true of a career ladder?
  - A. May have experience or education requirements to move up the ladder.
  - B. Higher levels of the ladder may include pay increases or additional responsibilities.
  - C. Easily able to add a new "rung" to the ladder.
- What is a benefit of informal leadership opportunities?
  - A. Demonstrate leadership abilities for when formal opportunity arises.
  - B. Personal career satisfaction and engagement.
  - C. Develop new skills.
  - D. All of the above.